

STEP 1: COMPETITIVE INTELLIGENCE | INCOME OPTIMIZATION

MARKET VIEW





THE PROFITABILITY ENHANCEMENT PLAYBOOK

OBJECTIVES &





Increase Non-Interest Income
Maximize Product Profitability
Reduce Revenue Leakage

• COMPETITIVE INTELLIGENCE

Enhance Product & Service Offerings
Improve Visibility of Competitors & Markets
Improve Strategic Position in Key Markets

VALUE PROPOSITIONS

















INCREASING REVENUE & PRODUCT PROFITABILITY

HIGHLIGHTS **



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INCOME OPTIMIZATION

Market View is a unique income optimization program that focuses on revenue generation, product profitability, and product pricing and design. As part of the engagement, the performance, pricing and characteristics of more than 360 revenue areas will be examined on both sides of the balance sheet, including all loan products, deposits products and ancillary services – both consumer and business. Our program is customized for your organization, business model and corporate culture. The deliverable is a comprehensive report of analyses and findings with specific, quantified recommendations for your products and services, tailored to your strategy and customers or members, that will enable your financial institution to substantially increase its annual earnings on a recurring basis.

360+ Revenue Areas Assets Liabilities Ancillary Services



Product Pricing & Design



Product Alignment & Optimization



Product Profitability



Product Revenue Leakage

HIGHLIGHTS **



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COMPETITIVE INTELLIGENCE

Market View is a competitive intelligence solution that includes a detailed competitive analysis to compare your organization with your primary competitors in your various markets, including banks, credit unions and/or non-traditional financial institutions. You select your competitors and markets for every line of business. Then, our experienced consulting teams collect the necessary data and information through mystery shopping and market research. This engagement is designed to provide actionable intelligence and invaluable insight into your markets, competitors and revenue opportunities, with two primary components: a Competitive Analysis and a Product & Service Assessment. Strengths, weaknesses and income opportunities for all products and services will be evaluated.

Local Market Study

Your Market Competitors

Banks

Credit Unions



Market Research



Mystery Shopping & Surveys



Rate & Fee Information



Competitor Data & Analysis



Product Pricing & Comparisons

BENEFITS \$



Interest Expense

DISTRIBUTION OF BENEFITS



NEW INCOME ANNUALLY

TOTAL ASSETS	LOW BENEFIT	HIGH BENEFIT
\$250 M	\$250 K	\$500 K
\$500 M	\$500 K	\$1.0 M
\$750 M	\$750 K	\$1.5 M
\$1.0 B	\$1.0 M	\$2.0 M
\$2.0 B	\$2.0 M	\$4.0 M
\$3.0 B	\$3.0 M	\$6.0 M
\$4.0 B	\$4.0 M	\$8.0 M
\$5.0 B	\$5.0 M	\$10.0 M
\$10.0 B	\$10.0 M	\$20.0 M
\$25.0 B	\$25.0 M	\$50.0 M

- 20 BASIS POINTS OF TOTAL ASSETS

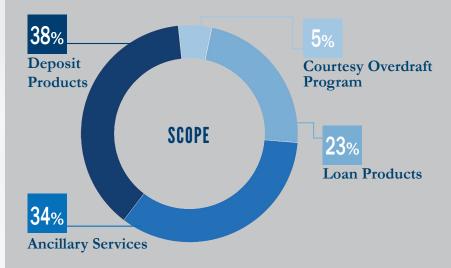
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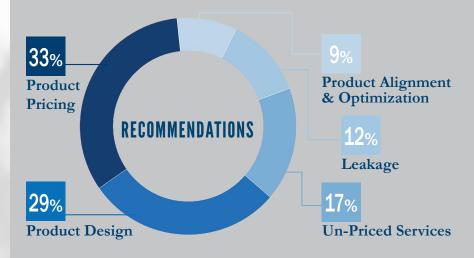




DISTRIBUTION OF SCOPE



NATURE OF RECOMMENDATIONS



SCOPE ?





ASSETS

More than 85 areas | 3 major categories

LOAN PRODUCTS



COMMERCIAL LOANS

Commercial Real Estate
Commercial & Industrial
Construction & Development
Commercial LOC



MORTGAGE LOANS

1st Mortgage
Fixed & Variable
Portfolio & Secondary



CONSUMER LOANS

Home Equity Loans
HELOC

Auto/Motorcycle/Boat/RV
CD/Savings/Stock Secured
Unsecured Term Loans
Overdraft/Unsecured LOC
Credit Cards

Payment Deferral Programs

SCOPE ?





LIABILITIES

More than 135 areas



CONSUMER DEPOSITS

CHECKING ACCOUNTS

Free • Basic • Premium • Rewards

Balance Requirements

Monthly Service Charges

Features & Benefits

Relationship Pricing & More

SAVINGS & MMAS

Basic • Passbook Premium • Rewards

Balance Requirements

Monthly Service Charges

Features & Benefits

Regulation D & More

CDS & IRAS

Tier & Withdrawal Penalties

Annual Fees

Transfer Fees



BUSINESS DEPOSITS

CHECKING ACCOUNTS

Free • Small • Mid-Tier • Analysis

Balance Requirements

Monthly Service Charges

Features & Benefits

Relationship Pricing

Item Allowance & More

SAVINGS & MMAS

Basic • Premium

Balance Requirements

Monthly Service Charges

Features & Benefits

Regulation D & More

CDS

Tier & Withdrawal Penalties





ANCILLARY SERVICES

More than 140 areas

MISCELLANEOUS SERVICES & FEES



CASH & TREASURY MANAGEMENT

ACH Processing
Remote Deposit Capture
Zero Balance Accounts
Investment Sweeps
Positive Pay
Lockbox



DEPOSIT SERVICE CHARGES

Cashier Check & Money Orders

Stop Payment & Charge Back Fees

Wire Transfer Fees

Check Cashing

Legal Fees

International Transactions & Fees

Dormant & Inactive Accounts

Other Deposit Service Charges



OTHER SERVICES & FEES

Courtesy Overdraft Program
Electronic Banking
ATMs
Safe Deposit Boxes
Other Ancillary Services

SCOPE ?





WEALTH & TRUST MANAGEMENT

More than 10 areas





TRUST-

MANAGEMENT FEES & BREAKPOINTS
MINIMUM ANNUAL FEES

TERMINATION & DISTRIBUTION FEES

MISCELLANEOUS FEES

Extraordinary/Special Circumstance Fees
Real Estate Management Fees
Sale of Property Fees
Acceptance Fees
Tax Services Fees

METHODOLOGY ***



Elapsed Time

PHASE 1 ASSESSMENT

- Data Collection & Interviews[3 Days On-Site]
- Perform Analysis & Identify Opportunities
- Report of Findings & Recommendations
 [1 Day On-Site]



PHASE 2 IMPLEMENTATION

- Develop Implementation Plan
- Assist in Execution
- Create Reports for Results Measurement
- Ensure Successful Implementation



PHASE 3 MONITORING

- Develop Monitoring Reports
- Train Personnel on Monitoring Methodology
- Monitor & Summarize Benefits Monthly



PROJECT TIMELINE



